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**NORTHERN IRELAND AND THE BORDER REGION OF IRELAND
EU PROGRAMME FOR PEACE & RECONCILIATION
(2014 - 2020)**

CCI No: 2014TC16RFPC001

MINUTES MONITORING COMMITTEE MEETING

Wednesday 24th May 2017

Four Seasons Hotel, Carlingford

Attendance

A list of attendees and apologies is attached at Annex II.

Welcome and introduction by Chairperson

The Chair welcomed attendees to this third meeting of the PEACE IV Programme Monitoring Committee 2014 -2020, and introduced **the European Commission Desk Officer, Tamara Pavlin**.

The Chair provided an update on developments in relation to the Programme since the previous PEACE IV Monitoring Committee meeting on 22nd November 2016. The Chair reminded Members the SEUPB remain focused on full implementation of the PEACE IV Programme, negotiating the uncertainties and complexities around Brexit on the basis of HMT's funding assurances, as discussed in previous PMC meetings.

The Chair assured Members that the SEUPB are also working closely with the Department of Finance NI to manage any future potential impacts caused by the absence of an elected Northern Ireland Executive at present.

1. Agree Agenda

The Agenda was adopted.

2. Conflict of Interest Declaration

The **Chair** requested that any outstanding Code of Conduct and Conflict of Interest forms be returned to the SEUPB Secretariat, and that in the interim any Conflicts of Interest be declared verbally. None were declared.

3. Minutes of the previous meeting – 22 November 2016

The minutes of the previous meeting were agreed as a true and accurate record.

The minutes will be uploaded to the SEUPB website.

4. Matters Arising

The Committee noted the single matter arising from the previous meeting, relating to a request that the 15% match funding contribution is included in figures within future PMC update papers. The matter has been resolved, and figures presented today are inclusive of the 15% match amount.

5. Update on the implementation of PEACE IV 2014 – 2020 Programme

The **Chair** invited the **JS Head of Unit** to provide an update on Programme Implementation, which included the following main points;

- Four Steering Committees have been held since the previous PMC. In total, 92 applications have been received and 19 projects have been approved with a total of €107.9 million (ERDF plus match);
- 43% of the total Programme budget has been committed to date;
- Shared Education specific objective;
 - The objective is fully allocated and 100% of the outputs have been committed to;
 - 5 applications were received at Stage 1 and 2 were progressed to Stage 2;
 - This complex call took time to conclude, and the two applicants had to adjust their targets and budgets to address different sectors: one application in relation to the pre-school sector and the second in relation to the primary and post-primary sector;

- The 36 week deadline to process applications was met, with the Steering Committee reaching a decision at 30 weeks to defer the applications until further detail can be provided.
- Children and Young People (14-24) element of the Programme;
 - This competitive call was significantly oversubscribed, with requests for up to €90m of funding received for a call with a budget of €37.6m (ERDF plus match);
 - €10.5m remains unallocated, which is reserved pending the outcome of the first stage of funding;
 - 36 applications were received, two of which were deemed ineligible;
 - The Call for Applications for Children and Young People (14-24) consisted of two elements – Projects and the Quality and Impact Body.
 - There is an expectation that the Quality and Impact Body will be awarded funding at a Steering Committee meeting on 7th June, and decisions on the Projects will be made at a Steering Committee meeting in late July 2017;
 - While this Call remains under consideration, there is no reason to expect the processing time will exceed the 36 week target.
- Shared Spaces and Services specific objective;
 - The Shared Spaces element of this specific objective is valued at €52.9m (ERDF plus match), 33 applications were received at Stage 1 in May 2017, and 13 have progressed to Stage 2;
 - The applications are currently being assessed with the aim of presenting them to the Steering Committee in September 2017;
 - The Programme output for Shared Spaces sets a target of 8 new shared civic spaces;
 - With a Steering Committee decision expected by October 2017, the deadline of 36 weeks will be met.
- Victims and Survivors element of the Programme;
 - This closed call approved one project at stage 2 to the value of €15.8m, with the Victim and Survivors Service (VSS) as the Lead Partner;
 - The funding will benefit 6,300 individuals through advocacy support and over 11,000 individuals through case assessment and resilience support;
 - The Steering Committee decision was taken at 31 weeks.
- Regional objective:
 - The Regional call is under assessment and will be submitted to the Steering Committee on 7th June;
 - 31 applications were received at Stage 1 and 21 progressed to Stage 2;

- However, it is unlikely the output indicator of 20 regional projects under this call will be achieved, despite the number of projects meeting the funding criteria, due to a shortfall in funding.
- Building Positive Relations specific objective;
 - This objective, valued at €81m, covers three areas – Children and Young People (0-24), Local Authority Shared Spaces Building Positive Relations at the Local Level and Building Positive Relations at a Regional Level;
 - The area has proved challenging due to the complexities of the Local Authority PEACE Action Plans, the amount of funding, and the timing around the EU Referendum decision;
 - 16 of 17 Local Action Plans have been approved to a value of €56m. The application for the Belfast City Council PEACE Action Plan, representing €18m allocation, is under assessment after having previously been withdrawn and resubmitted;
 - A number of Local Authorities under Shared Spaces were not awarded full allocation as SEUPB requires further assurance that the activities have a strong link to peace and reconciliation,;
 - Assessment of the applications was completed in 25 weeks. The SEUPB then entered a period of confirming details of activities and work packages in order to input into the three separate entities required by the online monitoring system;
 - To date, all the approved Peace Action Plans have been issued a draft Letter of Offer, 7 of which have been signed and returned;
 - Some Local Authorities have commenced project activities whilst others have had a delayed start and are beginning to mobilise;
 - The shortfall on outputs represents the lack of conclusion on the Belfast City Council Action Plan and is not considered a material risk;
 - The SEUPB anticipate significant allocation of funding in the last quarter of 2017;
 - The Regional element of the Programme is under assessment and will be submitted to the Steering Committee on the 7th June;
 - 31 applications were received at Stage 1 and 21 progressed to Stage 2;
 - However, it is unlikely the output indicator of 20 regional projects under this call will be achieved, despite the number of projects meeting the funding criteria, due to a shortfall in funding.

The Director, MA, drew Members' attention to the following updates within the Implementation paper;

- Designation procedures were agreed by the Audit Authority in April 2017 and designation of the programme authorities was subsequently notified to the EU Commission. This allows for the submission of claims for reimbursement to the EU Commission by the end of June 2017, in line with the current accounting year. The first claim will be a minor claim relating to Technical Assistance however, expenditure is expected to escalate over the remainder of the year.
- The online monitoring system (eMS) is now operational, which has allowed for the submission of applications on the system for the first time in recent calls;
- A complex process of entering retrospective data for the PEACE Action Plan Projects to the system has concluded. The system is now able to generate funding contracts, and payment claims capturing expenditure are expected in the coming weeks;
- Simplified Cost Options (SCO) have been used where applicable to reduce the administrative burden on applicants, reduce error rates and make the Programme user-friendly. The SEUPB are proposing the use of SCOs in the Children and Young People (14-24) element of the Programme, based on those already being used in European Structural Fund (ESF) Programmes. The SEUPB are currently seeking advice from the Audit Authority on this matter, and;
- The PEACE IV Programme 2007 – 2013 Final Closure Report was submitted to the EU Commission prior to the March 2017 deadline. The Commission have five months to provide a response.

The EU Commission representative made the following observations relating to the Programme Implementation report;

- She congratulated the SEUPB on the achievement of 43% Programme allocation, representing significant progress since the last PMC, where one Letter of Offer had been signed;
- The representative queried whether the Shared Education objectives would be implemented in this academic/ school year, in order to meet the milestone target of 19,000 participants by the end of 2018;
- Queried how cross-border shared education activities can be implemented among children of pre-school age;
- Asked for further clarification on the cross-border element of the Shared Education theme;
- Advised the SEUPB to closely monitor the 5000 participants target under Children and Young People (~~14-24~~ 0-24 Phase 1) next year;
- Referred to the wording of targets in Annex 2, for example the provision of “multi-sport facilities” under Donegal County Council Shared Spaces, as seeming misaligned with

PEACE Programme objectives. She advised amendment of the wording for future papers;

- Referred to the JS Head of Unit's comments on not achieving the 20-project target under the Regional call, and asked what portion of the target may be achieved instead, and;
- Confirmed the Commission has received all PEACE III 2017 – 2013 closure documentation and will aim to respond in July 2017.

Action Point 1: Amendment of wording: MA/JS

The JS Head of Unit provided the following responses;

- The performance framework objectives under Shared Education are difficult given the time lost to the Programme in 2016 however, the SEUPB have engaged with the applicants to the objective to review targets and implementation plans and are confident the 19,200 target can be achieved;
- Implementation of the projects under the Shared Education specific objective will begin in this academic year. As only 8 weeks remain in the academic year, schools will not directly engage with activities however, schools are currently being recruited with the intention of utilising the September intake against the indicator;
- He stated that achieving targets in the pre-school sector is challenging due to small class sizes however, the objective seeks to implement cross-border collaboration through play and exploration of diversity in pre-school children, and curriculum-based citizenship activities for primary and post primary children;
- He agreed the project description in Annex 2 does not evidence the use of the multi-sports complex in peace and reconciliation activities, nor does it portray sport as an excellent medium in cross-community integration and changing attitudes. He assured the representative that the facilities will be closely monitored to ensure adherence to the Programme objectives. The Chair confirmed that the descriptions contained in the report will be amended for use going forward, and;
- He confirmed that around 75% of the 20-project output target under the Regional call is expected to be achieved.

The Chair asked the Department of Education representative to comment on the points raised regarding achieving Shared Education targets.

The Department of Education NI representative reiterated the JS Head of Unit's comments that the two Shared Education applicants are working diligently to recruit schools before the end

of the academic year in June. He stated the call is aimed at schools with no prior experience of collaboration, and the partners are aware of the importance of reaching the 19,200 participants target by 2023.

Monitoring Committee Members made the following comments;

- Queried when the remaining approved projects would receive their Letter of Offer;
- Welcomed the implementation of the online monitoring system (eMS);
- Asked that the presentation given by the JS Head of Unit is circulated to Members;
- Requested a sectoral break-down of Children and Young People (14-24) and Shared Spaces applications, and;
- Queried why a number of Local PEACE Action Plans have not progressed as well as anticipated.

Action Point 2: Presentation circulated: MA

The JS Head of Unit provided the following responses;

- He explained that the SEUPB have taken the decision to issue contracts from the eMS system and stated that JS are working on the remaining eight Local PEACE Action Plans with the aim of issuing these before the end of May 2017;
- Applications to the Children and Young People (14-24) element of the Programme ranged widely across the third sector, including a number of children's charities. Shared Spaces applications vary due to the size of the capital element and come from across the community and voluntary sector, local authorities and government departments. The reasons for the Local Action Plan delays are complex however, there are clear indicators activity levels are experiencing an upturn.

The Department for Education NI representative informed Members of a project running parallel to the Shared Education calls; the Signature project. He stated his understanding that the unsuccessful applicants to this project are ideally placed to take advantage of Shared Education theme funding and should be considered against the thematic targets.

The Monitoring Committee;

- **Noted** the progress that has been made with regards to programme implementation;

- **Noted** progress that has been made with regards to the Regulatory Requirements of the Programme including SEUPB's use of eMS and designation

6. 2016 Annual Implementation Report

The Chair and Director, MA, introduced the 2016 Annual Implementation Report for PMC approval prior to the 30th June regulatory deadline for submission.

The Director, MA, reminded Members the structure of the AIR follows EU Commission requirements and the figures presented were recorded at the end of 2016, and are therefore are historical in nature.

He also drew Members' attention to the one-page infographic provided at today's meeting, which presents key information as a Citizen's summary to the AIR.

The EU Commission Desk Officer made the following comments;

- She informed the Committee that a more substantive report is expected for the 2016 reporting period, however, given the first project was approved in November 2016, the report will realistically reflect actual implementation on the ground;
- The Commission will receive the report and the Citizen's Summary by 30th June and provide the SEUPB with their comments;
- She referred the SEUPB to comments made on the previous year's infographic and suggested a test of its effectiveness by issuing it to members of the public;
- Suggested the inclusion of a web link leading to further information in relation to the Programme on the SEUPB website, and;
- Suggested the inclusion of a sentence stating the main Programme objective.

The Monitoring Committee members made the following observations;

- Suggested the infographic could benefit from more simplified language;
- Members of the public should be able to access further information through the SEUPB website, using the infographic as a base, and;
- Further definition should be provided on the term "Victims and Survivors" before issuing to the public

The Director, MA, thanked the Committee for their comments, and asked that further comments or examples of similar documents are sent to the SEUPB by the end of June.

Action Point 3: Comments to be forwarded to SEUPB by end June: PMC

The Monitoring Committee:

- **Noted** the contents of the 2016 Annual Implementation Report;
- **Approved** the Annual Implementation Report for the PEACE IV Programme, subject to any requested amendments.

7. Evaluation Plan – Update

The Chair provided a background to the PEACE IV Evaluation Plan, and informed Members of the appointment of SJ Cartmin Consultancy to conduct the Implementation Evaluation in March 2017.

The Chair invited **Sarah McCarthy** of SJ Cartmin to provide a presentation on progress in relation to their work on the Implementation Evaluation

Following the presentation, **the Chair, MA Director, and JS Head of Unit** made the following comments;

- Thanked Sarah for her presentation and informed Members that several of the issues identified were noted by the SEUPB prior to the evaluation, and appropriate actions have been taken in response;
- Expressed interest in the outcomes of focus groups taking place, which will be conducted by the consultants;
- Informed Members that this was the first time that the SEUPB has engaged in this type of evaluation during the implementation phase of the Programme and that the SEUPB looks forward to considering and implementing the recommendations made in the report where necessary;
- Reminded Members that the implementation evaluation examines the implementation arrangements of the Programme. Impact evaluations will be commissioned by the end of the year, which will assess whether the Programme is having the impact on the result indicators for the Programme;

The Monitoring Committee made the following observations;

- Relayed feedback received from smaller community and voluntary organisations, who feel the complex administration required within the application favours larger statutory bodies and organisations, and potentially blocks high quality projects from the Community and Voluntary sector from consideration;
- Advised the SEUPB to ensure that the Local PEACE Action Plans are implemented by the local communities and those best placed to deliver the aims;

- As the implementation evaluation is a joint evaluation with the INTERREG VA Programme, **the DPER representative** queried how the report would present findings for PEACE and INTERREG and received assurance from the evaluator that, while the Programmes share many business processes and rules, issues relevant to each individual Programme will be outlined within the report;
- Stressed the importance of the evaluation process, and welcomed the focus on the long-term partnership approach;
- Congratulated the SJ Cartmin consultant on the important work undertaken to date;
- Stressed the need to utilise the findings of the implementation evaluation to implement change from the beginning of the Programme
- Stressed the need to use the outcomes of the evaluations in informing future thinking and future programmes;
- Advised that the Programme should reflect on the participation of grass roots community and voluntary organisations who are intrinsic to the Programme, and that they are able to participate without barriers;
- Expressed concern that the majority of funding is allocated to statutory bodies;
- Stated that no individual organisation or sector has a right to the funding, it should be allocated to those best positioned to achieve the Programme objectives.

The Chair and the JS Head of Unit provided the following responses;

- Agreed with the comments made and emphasised the value of undertaking the evaluation at this early stage of the Programme;;
- Outlined how the Programme design allowed voluntary and community organisations to participate and benefit as Partners under an experienced Lead Partner. Following the latest round of assessment, the SEUPB can reflect on Members' comments and examine the potential for improvements;
- Suggested further engagement with Lead Partners, such as Lead Partner workshops, to encourage greater involvement of community and voluntary partners in project activity;
- The application process was designed to welcome strategic projects on the assumption that the delivery partners named in the application were best placed to deliver the interventions;

- The opportunity exists for the Community and Voluntary Sector to analyse and monitor the delivery of the objectives and to promote themselves to Local Authorities who have responsibility for the PEACE Action Plans, and;
- The evaluator stated that next week's focus groups may provide further detail, and could identify potential resources in further partnership development.

The EU Commission representative thanked the consultant for her presentation, which she will return to colleagues in the EU Commission.

She queried the timing of the draft reports for the impact evaluations, given the intention to allocate 90% of the Programme in the third quarter of the year.

The Director, MA, provided the following clarification;

- The procurement process to appoint evaluators to undertake the PEACE IV Impact Evaluations will begin shortly – one for Children and Young People (14 - 24) and another Impact Evaluation for all other themes within PEACE IV, with the exception of Shared Education;
- A separate impact evaluation will be commissioned for the Shared Education theme, with details to be confirmed;
- The first Impact Evaluation report is anticipated six months after appointment of the evaluator, and should examine the initial projects approved for funding and identify any issues, particularly those pertaining to Brexit;
- The Impact Evaluations will examine whether the Local Action Plans are having the desired impact, and suggest actions to maximise impact where it is found to be insufficient, and;
- The Impact Evaluators will provide rolling reports until 2022.

The Monitoring Committee;

- **Noted** the progress in implementing the Evaluation Plan and the Implementation Evaluation

8. Communications Strategy

The Chair introduced the Communications Strategy paper, and asked **the Communications Manager** to provide a presentation on progress since the previous PMC meeting.

The EU Commission representative thanked the Communications Manager for his presentation and highlighted the importance of effective and transparent communications in promoting the Programme. **She also** queried whether users of the SEUPB website can be categorised by country of origin.

The Communications Manager replied that the country of origin can be determined using Google Analytics, and there has been recent heightened interest in the Programme from French and German press. He agreed to share data on the international spread of users with the EU Commission.

Action Point 4: Sharing of website users data: Communications

The Chair informed Members the Programmes receive a high level of external interest, and this will be reflected in future Communications correspondence with the PMC. She reminded Members that the level of interest is due to greatly increase as projects are implemented on the ground.

The Monitoring Committee made the following observations;

- Suggested that the commission research the perception that the Programmes are “an excuse for funding” without a concept of their true purpose;
- Queried why the awareness of the Programme is higher in the Border Region of Ireland;
- Felt that the lower awareness of the Programme in Northern Ireland reflects low recognition of the benefits of engagement with the EU, which contributed to the EU Referendum decision.

The Communications Manager, the Pobal representative and the Chair provided the following responses:

- It is possible that the larger capital build projects in the Border region have left a lasting impression on the communities there and raised awareness of the Programmes;
- Many of the cross-border projects are connected to mainstream funding from the Irish Government, and are highly visible;
- Heightened awareness in the Border Region could be related to the smaller population compared to the entirety of Northern Ireland.

The Monitoring Committee;

- **Noted** the Communications Activity since the last Programme Monitoring Committee meeting

9. Project Presentation – Victims and Survivors Service

The Chair introduced the next agenda item, a presentation from Margaret Bateson, Chief Executive of the Victims and Survivors Service (VSS), which received the first Letter of Offer under the PEACE IV Programme 2014 – 2020.

The Chair thanked the VSS Chief Executive for her presentation, and asked her to provide further detail on the organisation’s cross-border relationship with the Accountable Department in Ireland (the Department of Housing, Planning, Community and Local Government ((DHPCLG))).

The Monitoring Committee Members also made the following observations:

- Congratulated the VSS Chief Executive on her work and progress to date;
- Asked for details of how the VSS managed the transfer of cash payments to victims and survivors to alternative support under the health and wellbeing objective, and to detail the challenges faced;
- Asked how the VSS engaged with partners in the voluntary sector, or selected them for funding.

The VSS Chief Executive provided the following responses:

- The VSS works closely with the Department for Foreign Affairs in Ireland and Cooperation & Working Together (CAWT);
- The VSS has experience in service delivery on a cross-border basis through the Individual Needs Programme under their core funding, which supports around 200 individuals living outside Northern Ireland.
- A further call will be opened to address two identified geographical gaps in Louth and Donegal;
- The VSS attempted the transfer of cash payments to victims and survivors to a needs-based approach upon its inception in 2012 however, the actions were deemed unfit for purpose by September 2012. The Service has spent the last two years collaborating with the Commission for Victims and Survivors (CVS), the Executive Office and their community partners to create a common vision in transferring to a needs-based approach. The development of a “hybrid” funding core in April 2017 allowed continued support for those victims and survivors who relied on the grant payments, parallel to instigating health and wellbeing social workers and progressing to a needs-based support approach to services.

- The VSS released an open call in November 2016, following the approval of their Stage 2 application for PEACE IV funding. The VSS aligned the opening of their core funding with the PEACE IV funding, and closed the call in January 2017. The call resulted in the issue of contracts to 55 organisations; 9 of these are in receipt of Advocacy Support Workers and 21 Health and Wellbeing Case Officers (out of a potential 25) have been assigned. All 55 organisations have access to the Case Officers and are linked via SLAs. The VSS are working to develop a culture of sharing and collaboration between the organisations, beyond the SLAs.

The Chair stated the progress in the transfer is also due to outstanding work on the design and preparation of the Peace Programme by the VSS, the Executive Office and DHPCLG.

The EU Commission representative echoed the comments made, and discussed previous challenges in designing the Victims and Survivors element of the Programme. She asked for further clarification on the two funding streams under the VSS's core funding.

The VSS Chief Executive explained the organisation's funding from both the Individual Needs Programme and the Victim Support Programme.

The Monitoring Committee:

- **Noted** the contents of the Victims and Survivors Service presentation.

10. A.O.B.

No further items of business were declared

11. Date of Next Meeting

The next PMC meeting will be held in autumn 2017 in Northern Ireland, Belfast or Derry- Londonderry.

ANNEX I

**ACTION POINTS/ISSUES OF CLARIFICATION
ARISING FROM MONITORING COMMITTEE
Wednesday 24th May 2017, Four Seasons Hotel, Carlingford**

ACTION POINTS

<u>Agenda Item</u>	<u>Action Point</u>	<u>Responsibility</u>
5. Update on Implementation of PEACE IV 2014 – 2020 Programme	Wording of project summaries in Annex 2 of Implementation Paper to be amended	JS/MA
5. Update on Implementation of PEACE IV 2014 – 2020 Programme	Implementation presentation to be circulated to Members	Secretariat
6. Annual Implementation Report	Further comments or examples of effective infographics to be forwarded to SEUPB by end June 2017	PMC
7. Communications Strategy Update	Data on website users and country of origin to be shared with EU Commission Desk Officer	Communications Manager, SEUPB

ANNEX II

Attendance – PEACE IV Programme Monitoring Committee, 24th May 2017, Four Seasons Hotel, Carlingford

Chair

Gina McIntyre SEUPB

Members

Wesley Aston	Ulster Farmers Union
Alderman Angus Carson	NILGA, UUP
Ivan Cooper	The Wheel
Cllr Frank Dolan	Northern Western Regional Assembly (NWRA)
Pamela Dooley	ICTU Northern Ireland
Damian Duffy	Confederation of British Industry (CBI)
Frank Duffy	Department of Finance NI (DOF)
John Greer	Joint Secretariat, SEUPB
Shaun Henry	Managing Authority, SEUPB
Tom Lavin	Irish Rural Link
Denis Leamy	Pobal
Seamus McAleavey	NICVA
Dominic McCullough	Department of Finance NI (DoF)
Dr Aedín McLoughlin	Environmental Pillar
Siobhan O’Higgins	DPER Ireland
Donal Rice	Irish Human Rights & Equality Commission (IHREC)
Cllr Paul Robinsons	NILGA/ DUP
Paul Sheridan	Head of Finance and Corporate Services, SEUPB

Advisors

Donna Blaney	The Executive Office
Paul Geraghty	Department of Housing, Planning, Community & Local Government (DHPLG)
Brenda Hegarty	Joint Secretariat, SEUPB
Andrew Johnston	Department for Communities (DfC)
David Logan	Department of Children and Young People (DCYA)

John McCandless	Communications, SEUPB
Declan McGarrigle	Managing Authority, SEUPB
Tony McKibben	Department for Communities (DfC)
Therese McNeill	Certifying Authority, SEUPB
Kieran Ormond	Department of Education and Skills (DES)
Tamara Pavlin	European Commission
Michael Power	NISRA
Jim Wilkinson	Department for the Economy (DfE)
John Williamson	Department of Education NI

Observers

Kevin Coyle	International Fund for Ireland
Cathy Geagan	Department of Public Expenditure & Reform (DPER)
Barry Guckian	North West Regional Assembly (NWRA)
Jenny McEaney	NICVA
Emer McGeough	North South Ministerial Council (NSMC)

Presenters

Margaret Bateson	Victims and Survivors Service
Sarah McCarthy	SJ Cartmin Consultancy

Secretariat (SEUPB)

Tara McCormick	Managing Authority (minutes)
Sarah Reid	Managing Authority, SEUPB

Apologies

Cllr Tommy Byrne	EMRA
Michael D'Arcy	IBEC
Hazel Francey	The Equality Commission NI
Cllr Garath Keating	NILGA/ SF
Marie Matthews	The Executive Office
Patrick McCauley	Irish Congress of Trade Unions
Lisa O'Kane	NILGA
Emily Smyth	CNCC

ANNEX III

Glossary of acronyms used in the minutes:

CNCC	Council for Nature Conservation and the Countryside
DAERA	Department of Agriculture, Environment and Rural Affairs
DfE	Department for the Economy
DHPCLG	Department of Housing, Planning, Community and Local Government
DOF	Department of Finance (Northern Ireland)
DJEI	Department of Jobs, Enterprise and Innovation
DoH	Department of Health NI
DPER	Department of Public Expenditure and Reform
EMRA	Eastern & Midland Regional Authority
FIR	Final Implementation Report
ICTU	Irish Congress of Trade Unions
NICVA	Northern Ireland Council for Voluntary Action
NILGA	Northern Ireland Local Government Association
NISRA	Northern Ireland Statistics and Research Agency
NSMC	North South Ministerial Council
NWRA	Northern Western Regional Assembly
SEUPB	Special European Union Programmes Body

JS

Joint Secretariat

MA

Managing Authority

VSS

The Victims and Survivors Service