

PEACEPLUS Programme

## Investment Area 1.3 Building Positive Relations

- **Introduction & Housekeeping** - Paul Boylan, SEUPB
- **Welcome & Overview of PEACEPLUS Programme** - Declan McGarrigle, Director of PEACEPLUS Development
- **Overview of Policy Interests from Northern Ireland** - Anne Tohill, Executive Office NI
- **Overview of Policy Interests from Ireland** - Rosie Smyth, Dept of Rural and Community Development
- **Questions and Answers**
- **Overview of Investment Area 5.5, Pre-Application Support & the Concept Note** – Eimear Bush
- **Questions and Answers**
- **Networking Lunch**



[linktr.ee/seupb](https://linktr.ee/seupb)



[seupb.eu/PEACEPLUS](https://seupb.eu/PEACEPLUS)





PEACEPLUS Programme

# Investment Area 1.3 Building Positive Relations



# Introduction & Outline of Workshop

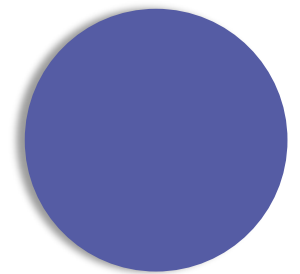
- PEACEPLUS Programme. Context and Development
- Overview of Area 1.3: Building Positive Relations
- Pre-Application Support & Concept Note
- How to Build a Strong Proposal
- Q&A





# **PEACEPLUS Programme**

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## PEACEPLUS: Context

# How did we get here?

- Support of the NI Executive, the Government of Ireland, the UK Government and the European Union.
- Building upon previous PEACE & INTERREG programmes.
- Renewed focus on peace and reconciliation.
- Ensuring all projects contribute to cross-border and economic and territorial development.



The Peace Bridge  
Derry-Londonderry





# How was PEACEPLUS developed?

Intensive review, research and public engagement:

- Stakeholder engagement (2019-2020)
- Public events – including specific events with young people
- Survey submissions
- Public consultation (2021)
- Bi-laterals with government north-south (ongoing)







# PEACEPLUS (2021-2027)

- Programme area: Northern Ireland & the border counties of Ireland
- Programme value: **€1.144bn**
- Up to 80% maximum ERDF funding (100% grants available)
- Six themes, 22 investment areas
- Participation from partners outside the area







# PEACEPLUS – Where does Building Positive Relations fit in

Thematic Areas

Investment Areas







## **Theme 1: Building peaceful and thriving communities**

- Theme 1 is at the forefront of the previous PEACE Programme.
- Focus on improving relationships between communities (at local and regional level)
- Practical cross-community and cross-border contact has been fundamental to PEACE & INTERREG since their inception.



# PEACEPLUS – Building Positive Relations





# The Executive Office

**T:buc**

*Changing for the better, together*



▶ PEACE PLUS PRE-APPLICATION WORKSHOP

▶ 1.3 BUILDING POSITIVE RELATIONS

▶ 10.30 WEDNESDAY 28 SEPTEMBER 2022

▶ JUNCTION, DUNGANNON

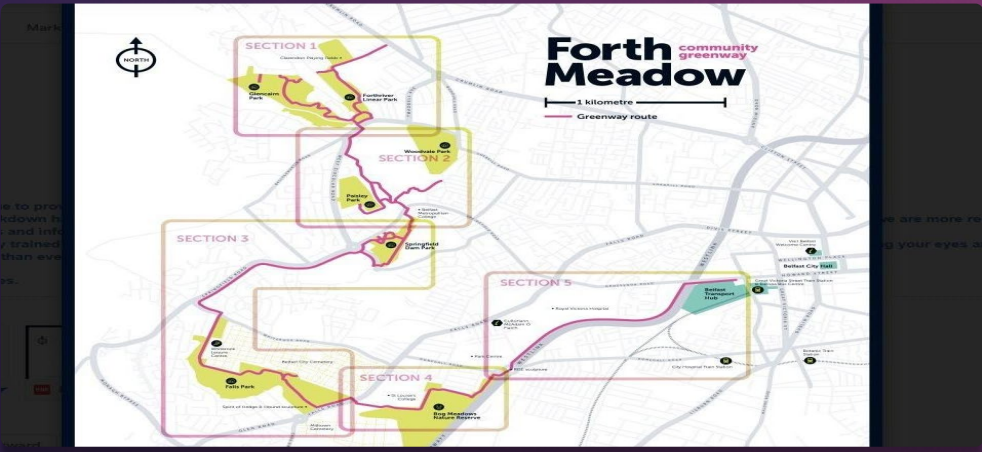
**Anne Tohill,**  
**Head of Good Relations Delivery Team, TEO**

# ABOUT THE EXECUTIVE OFFICE



*“WELLBEING FOR ALL THROUGH IMPROVED RELATIONS, OUTCOMES AND GOVERNANCE”*

*A PLACE WHERE PEOPLE THRIVE*





# Our Responsibilities:

- Support for the Executive
- Liaison with the Assembly, NSMC, British-Irish Council and UK Departments
- Programme for Government
- Promoting and monitoring implementation of equality of opportunity and good relations
- Tackling poverty and social exclusion
- Ending violence against women and girls
- Racial Equality and Refugee Integration
- Victims and survivors
- Historical Institutional Abuse
- International relations
- Ebrington and Maze/Long Kesh Regeneration
- Improving investment in infrastructure
- Review of Public Administration
- Information Service
- Emergency planning
- and the Statutory Publications Office

# The Peace Programmes – TEO's Role

Accountable  
Department  
and Match-  
Funder for:

€125m of Peace  
IV funding  
across:

€170m of Peace  
Plus funding  
across:

- Local authority action plans;
- Building Positive Relations; and
- Victims and Survivors

- Local Authority Co-Designed Action Plans
- Building Positive Relations
- Victims and Survivors

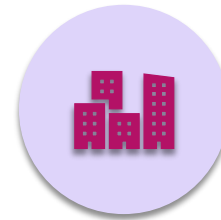


## Building Positive Relations: Support for projects which -

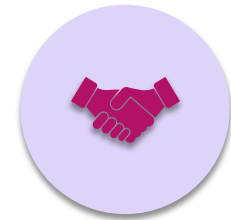
- ▶ **Transcend local boundaries;**
- ▶ **Potential to achieve significant peace & reconciliation across NI & the border counties;**
- ▶ **Involve cross-border dimensions where possible & appropriate;**
- ▶ **Are inclusive** - facilitate **significant, sustained contact** between those from different community, cultural, ethnic and political backgrounds;
- ▶ Commitment to **tackling challenging and complex issues including sectarianism;**

# Building Positive Relations – support for projects which:

- ▶ Enable individuals & communities to **collaborate across a range of areas of mutual interest** eg
  - **community development;**
  - **parenting;**
  - **arts and culture;**
  - **sport;**
  - **education; and**
  - **social innovation / enterprise.**



CAPACITY BUILDING



• BUILDING POSITIVE RELATIONS



• INCREASING PARTICIPATION



• CULTURAL EXPRESSION



# Peace Plus – Building Positive Relations

## Special consideration for under-represented groups including:

- women,
- those living with a disability,
- members of LGBT community,
- those particularly impacted by legacy of Conflict eg victims and survivors
- those dealing with legacy issues such as ex-prisoners and former members of security forces
- ethnic minorities, migrants, asylum seekers,
- members of Traveller Community.

*Promote positive relations & respect, where cultural diversity is celebrated and people can live, learn and socialise together, free from prejudice, hate and intolerance*

*Designed to engage people from many different socio, economic and community backgrounds*

# Key Strategies And Programmes include:

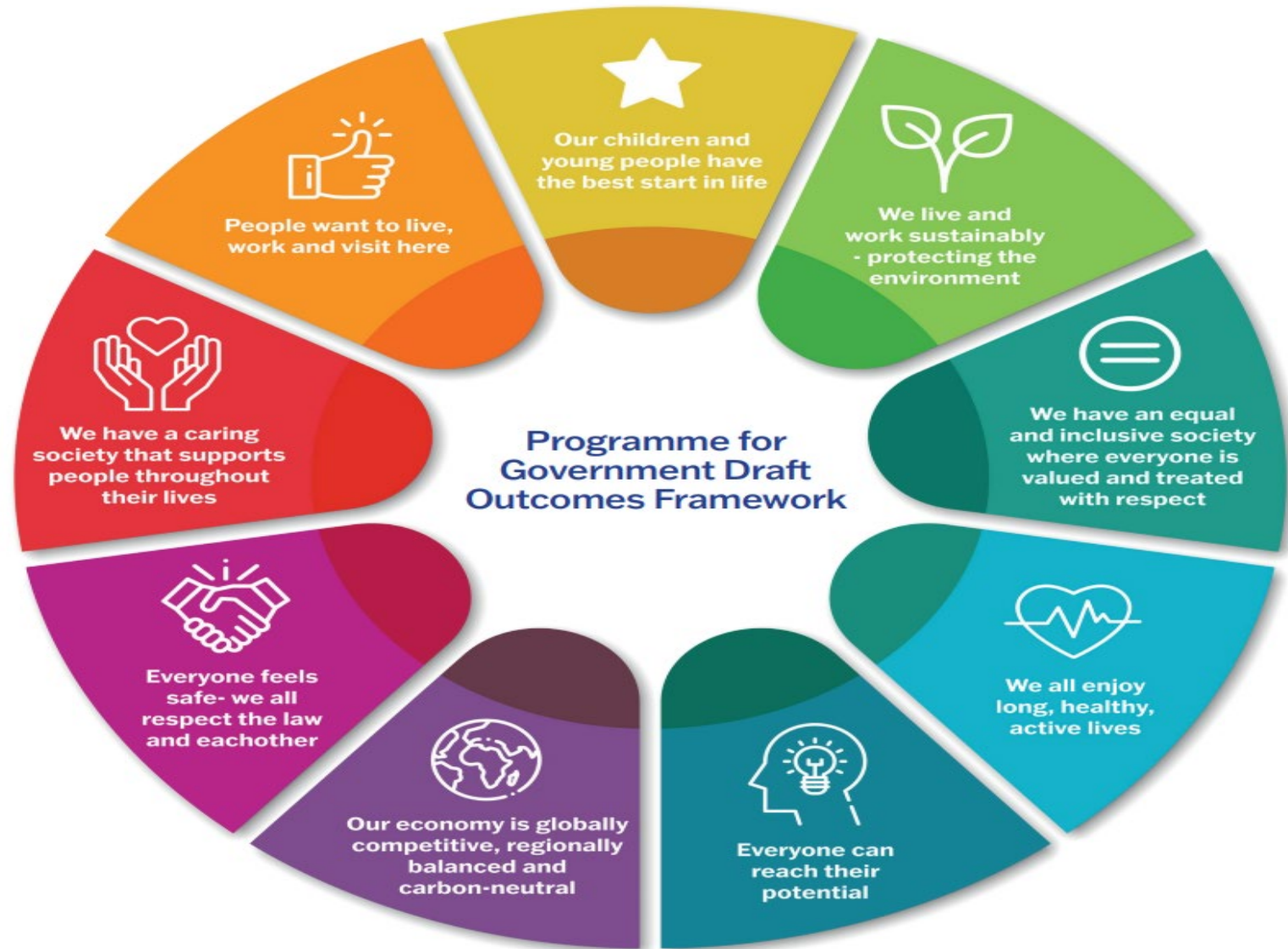
- ▶ **New Decade, New Approach**
- ▶ **Draft Programme for Government Outcomes Framework**
- ▶ **Together: Building a United Community (T:BUC)**
- ▶ **Racial Equality Strategy**
- ▶ **Draft Refugee Integration Strategy**
- ▶ **Draft Ending Violence Against Women and Girls Strategy**
- ▶ **Draft Victims and Survivors Strategy**
- ▶ **Children and Young People's Strategy**
- ▶ **Shared Education & Community Respect, Equality & Diversity Strategies**
- ▶ **Active Living Sport and Physical Activity Strategy**
- ▶ **Executive Programme on Paramilitarism & Organised Crime**
- ▶ **Disability Strategy**
- ▶ **Economic Vision & Skills Strategy**
- ▶ **People & Place Strategy**
- ▶ **Draft Green Growth Strategy and UN Sustainable Development Goals**





## New Decade, New Approach

*Reconciliation will be central to the Executive's approach, and there will be a focus on building a united community in a way that has equality and mutual respect to the fore.*





# Together: Building a United Community

▶ 'a united community, based on **equality** of opportunity, the desirability of **good relations and reconciliation** - one which is strengthened by its **diversity**, where **cultural expression** is celebrated and embraced and where everyone can live, learn, work and socialise together, **free from prejudice, hate and intolerance**'



# Together: Building a United Community

**Children  
and Young  
People**

**Shared  
Community**

**Safe  
Community**

**Cultural  
Expression**



# T:BUC Strategy:



**CURRENTLY UNDER  
REVIEW;**



**EXTENSIVE  
ENGAGEMENT WITH  
KEY STAKEHOLDERS;**



**ANALYSIS OF FINDINGS  
UNDERWAY;**



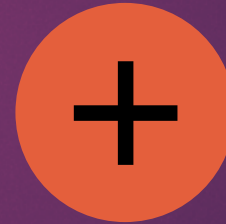
**CONSIDERATION OF  
RESEARCH, DATA,  
OTHERS' EXPERIENCES,  
WHAT'S WORKED;**



**WILL IDENTIFY KEY  
ISSUES AND  
RECOMMENDATIONS;**



**WILL BUILD ON  
SUCCESS OF PEACE  
PROGRAMMES;**



**PEACE PLUS  
PROGRAMME – KEY  
CONTRIBUTOR TO  
FUTURE SUCCESS.**

# Racial Equality Strategy

- ▶ **Racial Equality Strategy 2015-2025**
- ▶ The Racial Equality Strategy published on 10 December 2015.
- ▶ The Strategy sets out key actions. [Racial Equality Strategy 2015 - 2025 | The Executive Office \(executiveoffice-ni.gov.uk\)](#)
- ▶ Mid-Term Stocktake in September/October 2021, involved key stakeholders and identified a number of priorities/recommendations:

# Racial Equality Strategy

- ▶ *A society which is strengthened by its ethnic diversity, where we can live together free from racism, racial inequality and unlawful racial discrimination, where we share a common sense of belonging and where human rights and equality are enjoyed by all.*

**Shared Aim 1:  
Elimination of  
racial inequality**

**Shared Aim 2:  
Combating  
racism and hate  
crime**

**Shared Aim 3:  
Equality of  
service provision**

**Shared Aim 4:  
Participation**

**Shared Aim 5:  
Social cohesion**

**Shared Aim 6:  
Capacity  
building**

**Shared Aim 7:  
Cultural identity**







## Draft Refugee Integration Strategy

Vision- “For a cohesive and shared society where refugees and asylum seekers are valued and feel safe, are integrated into communities and are supported to reach their full potential”.

# Draft Refugee Integration Strategy

## 1. Valued & Respected:

- Engagement and Inclusion
- Education and training
- Community Support

## 2. Safe and Secure:

- Housing
- Destitution
- Protecting the most vulnerable

## 3. Exercise their Rights and Responsibilities:

- Pathway to citizenship
- Partnership with communities
- Access to services

## 4. Are Supported to Achieve Their Full Potential:

- English for Speakers Of Other Languages (ESOL)
- Employability and welfare
- Effective partnership working



# Draft Ending Violence Against Women and Girls Strategy

*A strategy to tackle the root causes of violence against women and girls, focusing on all forms of violence, with a particular emphasis on behavioural and attitudinal change, and intersectionality.*

- ▶ Work underway to develop draft Framework Strategy for public consultation early 2023;
- ▶ Co-design stage during Autumn 2022;
- ▶ Action plan and seven-year delivery programme to follow ■






# Draft Ending Violence Against Women and Girls Strategy

## Consideration of:

- ▶ Bystander training including with young people
- ▶ Violence against women a specific part of any programmes dealing with violence
- ▶ Encouraging positive citizenship
- ▶ Using hubs – making info on support available in family hubs, info desk at library
- ▶ <https://www.executiveoffice-ni.gov.uk/topics/ending-violence-against-women-and-girls>
- ▶ **Call for Views document at:** [Ending Violence Against Women and Girls - Call for Views Summary Report | The Executive Office \(executiveoffice-ni.gov.uk\)](#)



# Draft Victims and Survivors Strategy

**Original Strategy - Ten-year timeframe - Ended in 2019 - Extension to April 2023.**

▶ **Aims of strategy:**

- ▶ •arrangements in place to ensure voice of V&S is represented and acted upon at governmental and policy level;
- ▶ • improvement in wellbeing of V&S through appropriate support services;
- ▶ • assist V&S, to play a central role, in addressing legacy of past; and
- ▶ •assist V&S to contribute to building a shared and better future.

**Development of New Strategy:**

- ▶ Work underway on victim-centred New Strategy.
- ▶ Being developed in 3 phases by TEO in co-operation with VSS, CVS and variety of stakeholders
- ▶ Working groups focused on 4 key areas for inclusion in the new Strategy.
- ▶ Phase 3 commenced; involves drafting of new Strategy and public consultation.

# The Executive Programme on Paramilitarism & Organised Crime

- ▶ Programme Aim - to **create safer communities, resilient to paramilitarism, criminality and coercive control.**
- ▶ Two Key Outcomes:
  - **People and communities are safe from the harm caused by paramilitarism**
  - **Safer communities, resilient to paramilitarism, criminality and coercive control**
  - Programme is underpinned by values agreed through Fresh Start Agreement enshrined in ministerial pledge of office

Outcome - Everyone Feels Safe – we all respect the law and each other



# Children and Young People's Strategy 2020-2030

- ▶ To improve the well-being of all children and young people in NI.
- ▶ **Eight areas** of children's well-being.
- ▶ Children's Services Co-operation Act (NI) 2015 (CSCA).
- ▶ Includes physical and mental health and outcomes linked to good relations/peace:
- ▶ VI. CYP make a **positive contribution to society**;
- ▶ VII. CYP live in a society **which respects their rights**; and
- ▶ VIII. CYP live in a society in which **equality of opportunity and good relations are promoted**.



# Shared Education Policy; and CRED Policy

- ❖ **Sharing Works - DE Policy on Shared Education**
- ❖ **Mainstreaming Shared Education Strategy**  
- embedding Shared Education throughout NI education system
- ❖ Launched during GR Week (21/9)
- ❖ **Community Relations, Equality and Diversity (CRED) in Education Policy:**
- ❖ Underpins DE's Sharing Works policy
- ❖ Encourages formal & non-formal education providers to deliver in ways that provide opportunities for young people to build relationships with those of different backgrounds and traditions.

# Active Living Sport and Physical Activity Strategy

- ▶ **Active Living Sport and Physical Activity Strategy**
- ▶ **Vision:** “Lifelong involvement in sport and physical activity will deliver an active, healthy, resilient and inclusive society which recognises and values both participation and excellence.”
- ▶ **Current status:** Launched in May 2022, Delivery Action Plan being developed, appointment of several implementation oversight groups including one chaired by the Minister.
- ▶ **6 Themed Outcomes – of particular relevance to Peace Plus/good relations are:**
- ▶ Key Theme 2: Promoting participation, inclusion and community engagement.
- ▶ Key Theme 4: Promoting partnership and integration.
- ▶ Key Theme 5: Providing inclusive and shared spaces and places.
- ▶ Key Theme 6: Promoting the benefits of sport and physical activity.



# Economic Vision and Skills Strategy

- ▶ “10X Economy - economic vision for decade of innovation” launched May 2022
- ▶ Embraces innovation to deliver a 10X better economy for all here.
- ▶ Focussed on innovation where we have strengths
- ▶ Ensuring gains from innovation benefit businesses, people and places here.
  
- ▶ Skills Strategy - key pillar of 10X Economic Vision for NI, launched March 2022
- ▶ Focus on innovation by increasing FE qualifications in technical and professional skills; and
- ▶ Rebalancing higher education towards STEM.





Thank you for listening.



An Roinn Forbartha  
Tuaithe agus Pobail  
Department of Rural and  
Community Development

# Policy Perspective/Considerations

## Investment Area 1.3 BUILDING POSITIVE RELATIONS

Workshop 28<sup>th</sup> September 2022

**Rosie Smyth**

**Accountable Department of Rural and Community Development**



# Ministers



**Heather Humphreys**

Minister for Social Protection,  
Minister for Rural and Community  
Development



**Joe O'Brien**

Minister of State with responsibility  
for Community Development and  
Charities



**An Roinn Forbartha  
Tuaithe agus Pobail**  
Department of Rural and  
Community Development

The Department of Rural and Community Development's mission is to promote rural and community development and to support vibrant, inclusive and sustainable communities throughout Ireland.

Our Vision is a sustainable society with individual and community wellbeing at its heart, supporting thriving rural communities, and where all communities, urban and rural, have opportunities to grow together and develop economically, socially and culturally.

A key objective of all the programmes under our Department's remit, is that they are targeted at those sectors and areas most in need; acknowledging the ongoing and future economic and social challenges we face, as a result of a number of contributing factors.

# DRCD' engagement on PEACE Shared Spaces



- ❖ Our Department is an Accountable Department for a number of thematic areas under the PEACE IV Programme including Building Positive Relations.
- ❖ The objective of this investment area is to promote positive relations characterised by respect, where cultural diversity is celebrated and people can live, learn and socialise together, free from prejudice, hate and intolerance.
- ❖ Many of you here today have played a leading role in the delivery of PEACE Programmes over the years and have had good success in the designing, development and implementation of previous Building Positive Relations programmes and interventions;
- ❖ Similar to the PEACE IV projects, you will need to ensure that the new programmes and interventions are aligned with the relevant Government and EU Strategies/Policies.



# New Decade, New Approach



The Irish Government is committed to working with the Northern Ireland Executive, through the North/South Ministerial Council, to help deliver projects that will benefit people across the island of Ireland, North, South, East and West;



# International Fund for Ireland Strategy 2021-2024



In developing the International Fund for Ireland Strategy, *Connecting Communities: 2021-2024*, an extensive evaluation of their three core programmes, Peace Walls, Peace Impact and Personal Youth Development, was carried out.

While each of these programmes is delivering excellent results in:

- changing attitudes;
- creating alternatives to conflict; and
- offering new skills to young people at risk of paramilitary recruitment;

The evaluation also highlighted the extent of the work still to be done.

# Ireland – Key Documents





# Ireland – Key Strategy Documents



## Programme for Government: Our Shared Future

### We have committed to

- ❖ working with our EU partners and UK Government to secure the necessary funding for the EU PEACE Plus Programme;
- ❖ to contribute to peace-building initiatives; and
- ❖ to working with all communities and traditions on the island to build consensus around a shared future.

### *Project Ireland 2040*

- ❖ prioritises the wellbeing of all of our people, wherever they live and whatever their background.
- ❖ Wellbeing, equality and opportunity represent the core, interdependent themes of Project Ireland 2040.

# Ireland – Key Strategy Documents continued



## Our Rural Future: Rural Development Policy 2021 – 2025

- ❖ Focuses on social cohesion and inclusion;
- ❖ Outlines that the population of rural Ireland is increasingly diverse. It's population encompasses diversity of age, family type, nationality, ethnicity, religious belief, ability, gender identity and sexual orientation.
- ❖ It is important to capitalise on this diversity and to ensure that our society is cohesive, engaged, and that the wellbeing of everyone is catered for in an inclusive and complementary way.

# Roadmap for Social Inclusion 2020 – 2025



The Roadmap for Social Inclusion sets out goals to measure progress across many aspects of social inclusion, including social integration and empowering communities to address social exclusion, with the overall objective of achieving a better quality of life for all.



# Healthy Ireland Strategic Action Plan 2021 – 2025



- ❖ is a national framework for improved Health;
- ❖ Focuses on life-long wellbeing;
- ❖ Emphasises the need to empower people and communities to better look after their own health and wellbeing.

# Sustainable, Inclusive and Empowered Communities

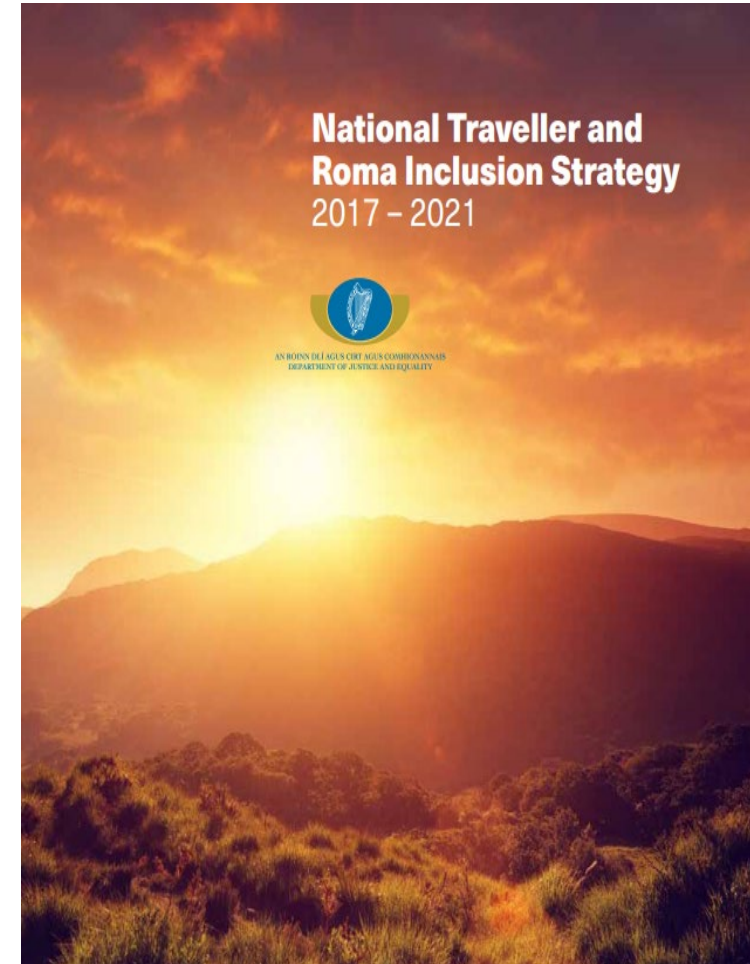
Sustainable, Inclusive and Empowered Communities: a five-year strategy to support the community and voluntary sector in Ireland 2019-2024, supports partnership and collaborative effort at all levels and between all stakeholders, comprising high level objectives and associated actions to support communities, their representative organisations, and the community and voluntary sector.

# National Traveller and Roma Inclusion Strategy (NTRIS)



NTRIS provides a framework for action on Traveller and Roma issues and represents a whole of Government approach, bringing together Government Departments and agencies with representatives of Traveller and Roma communities to focus on the key issues including:

- Cultural Identity
- Gender Equality
- Anti-discrimination and Equality



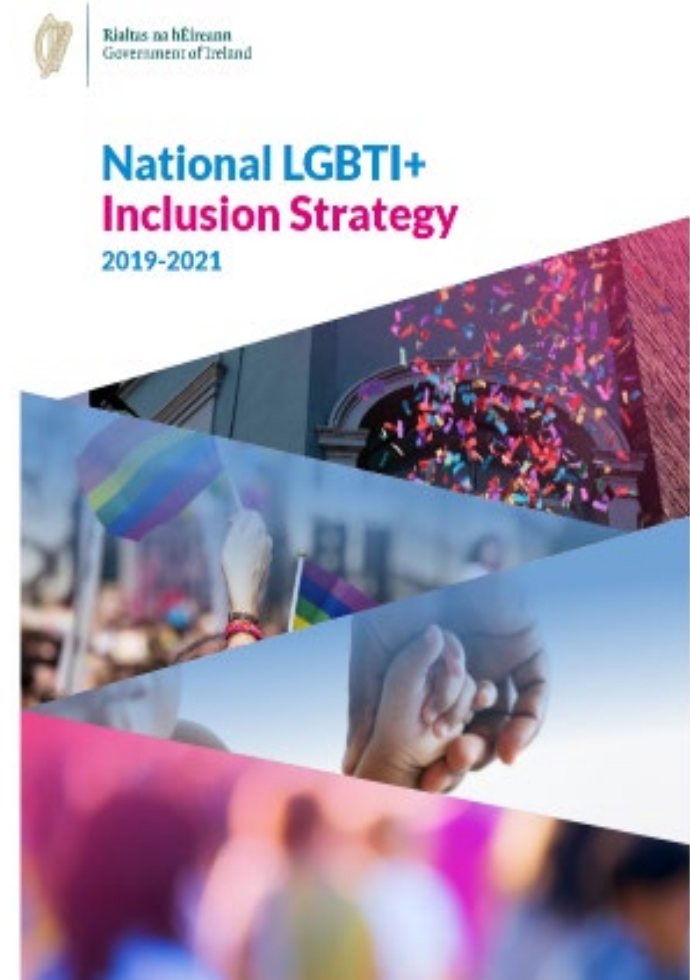


# National LGBTI+ Inclusion Strategy 2019 - 2021



Its mission is to promote inclusion, protect rights and to improve quality of life and wellbeing for LGBTI+ people enabling them to participate fully in Ireland's social, economic, cultural, and political life, following core principles including:

- ❖ Equality
- ❖ Respect for Diversity
- ❖ Accessibility
- ❖ Inclusion
- ❖ Visibility



# National Strategy for Women and Girls 2017-2020: creating a better society for all



The Strategy sets out a series of actions to promote women's equality and seeks to make women more visible so that their voices can be heard on issues of concern for them. The aim is to enable women to be equal and active citizens within society. It puts a focus on promoting women's leadership in politics, business, sport, the arts and in local communities.



National Strategy for Women and Girls  
2017-2020: creating a better society for all

Department of Justice and Equality  
April 2017





**An Roinn Forbartha  
Tuaithe agus Pobail**  
Department of Rural and  
Community Development

**Thank you**

**Accountable Department of Rural and Community Development**

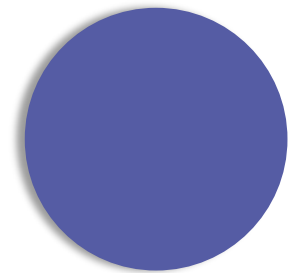




# **Building Positive Relations**

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## **OVERVIEW OF AREA 1.3**





## Building Positive Relations

### Specific Objective

*“to promote positive relations characterised by respect, where cultural diversity is celebrated and people can live, learn and socialise together, free from prejudice, hate and intolerance.”*



## What does Building Positive Relations seek to achieve?

Seeks to support projects which transcend local boundaries and have the potential to achieve significant peace and reconciliation across Northern Ireland and the border counties of Ireland.

### ● How?

These projects should involve cross-border dimensions where possible and appropriate to the intervention.





## Building Positive Relations

### Who?

The Programme will place particular emphasis on providing support to those most marginalised such as:

- women;
- older people;
- minority and new communities;
- those living with disability;
- those with issues arising from the legacy of the conflict;
- members of the Traveller Community;
- those from the LGBT community.



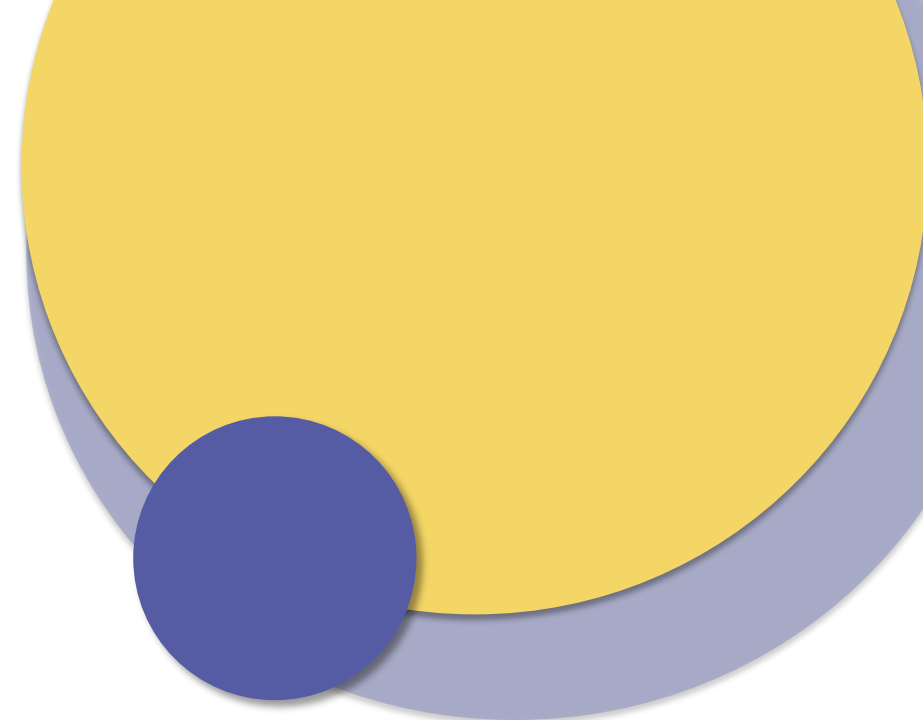


## Building Positive Relations

# Scope and Range

Supported projects should enable individuals and communities to collaborate across a broad range of areas of mutual interest including:

- community development;
- parenting;
- arts and culture;
- sport;
- education;
- social innovation / enterprise.

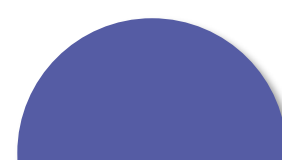
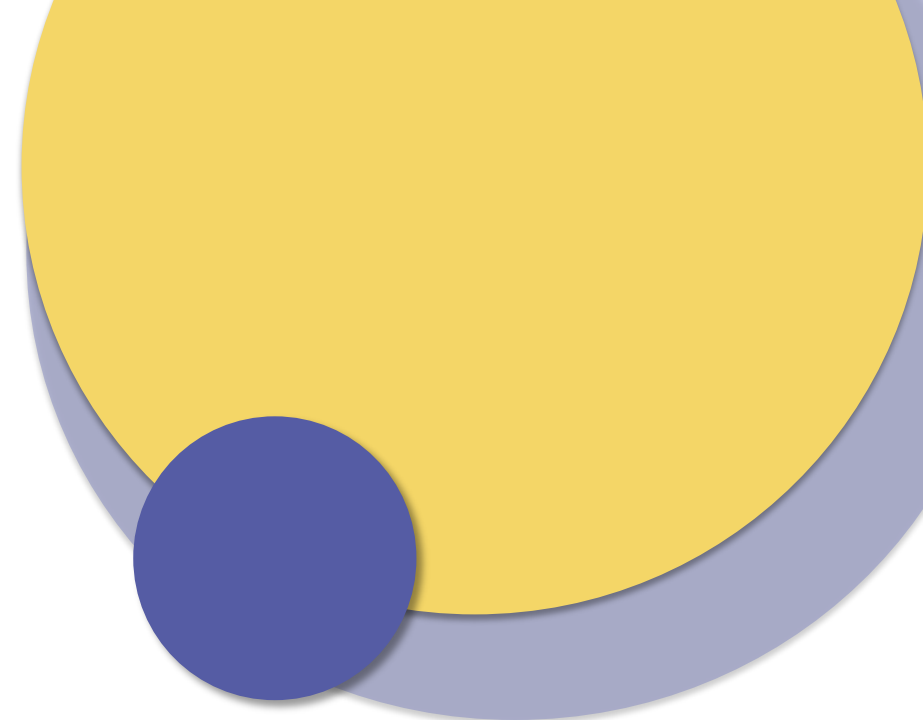




## Building Positive Relations

# Meaningful and Purposeful Contact

- Projects should be inclusive in nature and facilitate significant contact between those from different community, cultural, ethnic and political backgrounds.
- Initiatives should evidence a commitment to tackling challenging and complex issues including sectarianism, which can limit peace and reconciliation progress.







## **Building Positive Relations**

## **Measuring Change**

Your project must result in an increase in the percentage of the Programme area population which has relationships with and as such a greater understanding of those from different cultural backgrounds, and feels part of a wider, more diverse community.



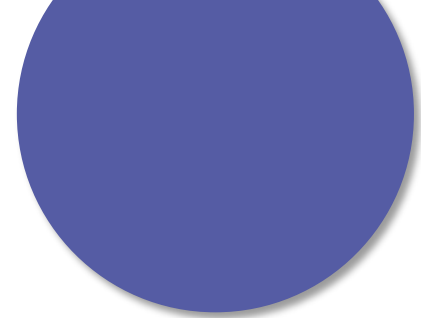
## Building Positive Relations

# A Regional Approach

### Projects must:

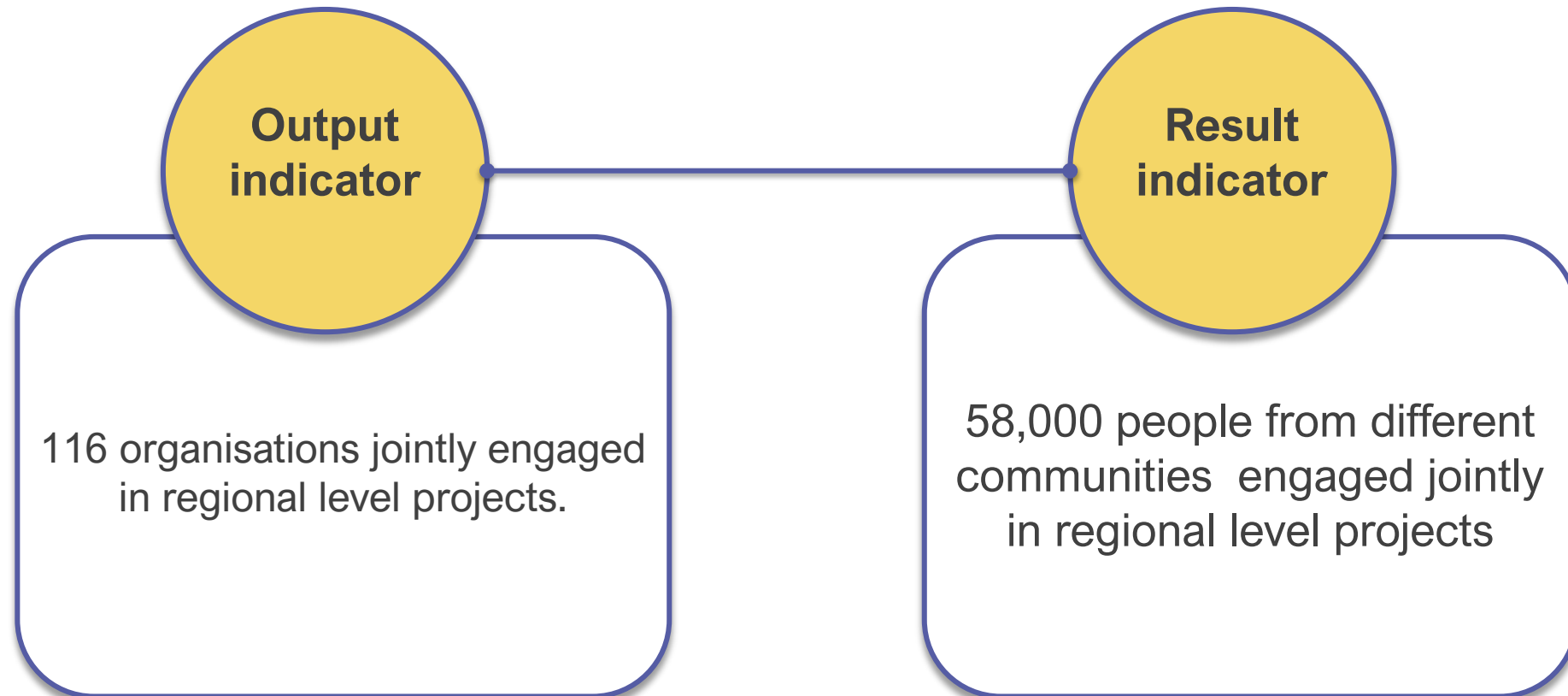
- have regional characteristics and regional impact
- address strategic and policy issues of relevance to the region;
- not be engaged in widespread service delivery at the local level.





# Building Positive Relations

## Indicators



There must be effective means built in to monitor attendance, evaluate the positive peace impact on participants.



# Building Positive Relations

## Indicative Actions (I)

- Build capacity (cross-border and cross-community);
- Develop new community leaders and volunteers;
- Conflict resolution interventions;
- Improve and sustain relationships by addressing issues of trust, prejudice and intolerance;
- Showcase benefits of a new approach;





# Building Positive Relations

## Indicative Actions (II)

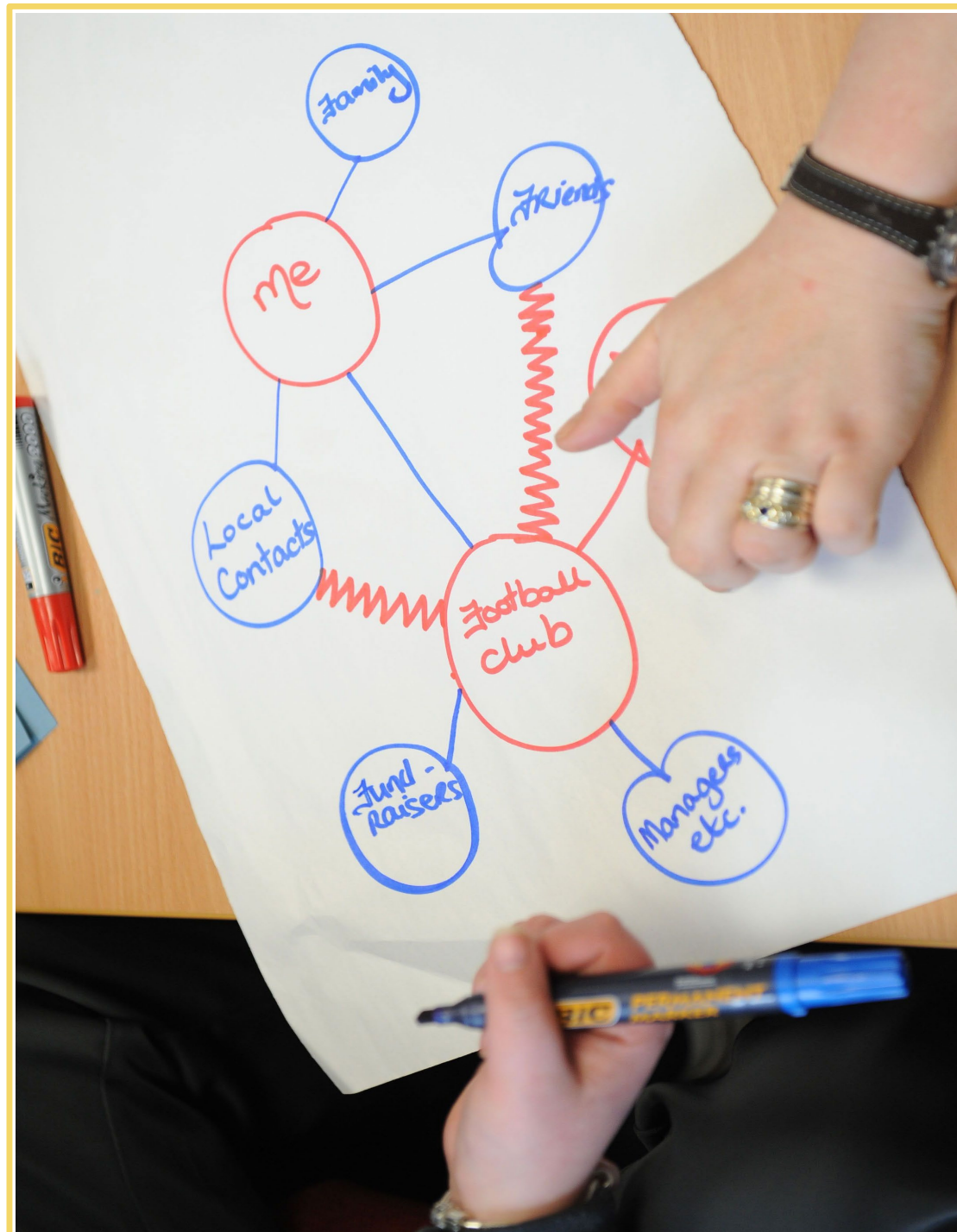
- Build capacity of organisations in the region;
- Engage those with opposing and dissenting views;
- Increase civic participation;
- Increase minority and women's participation in public, social, cultural and political life;
- Facilitate positive cultural expression within diverse communities;
- Work towards sensitive and inclusive cultural expression and celebration.



## Building Positive Relations

# Community Participation

- Should primarily be on a 60/40 (N. Ireland), 80/20 (Ireland) cross community split.
- Participation expected by minority ethnic communities/ those of different racial backgrounds / new communities.
- We understand this will affect the splits.

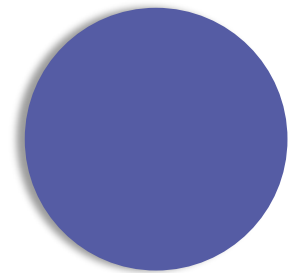






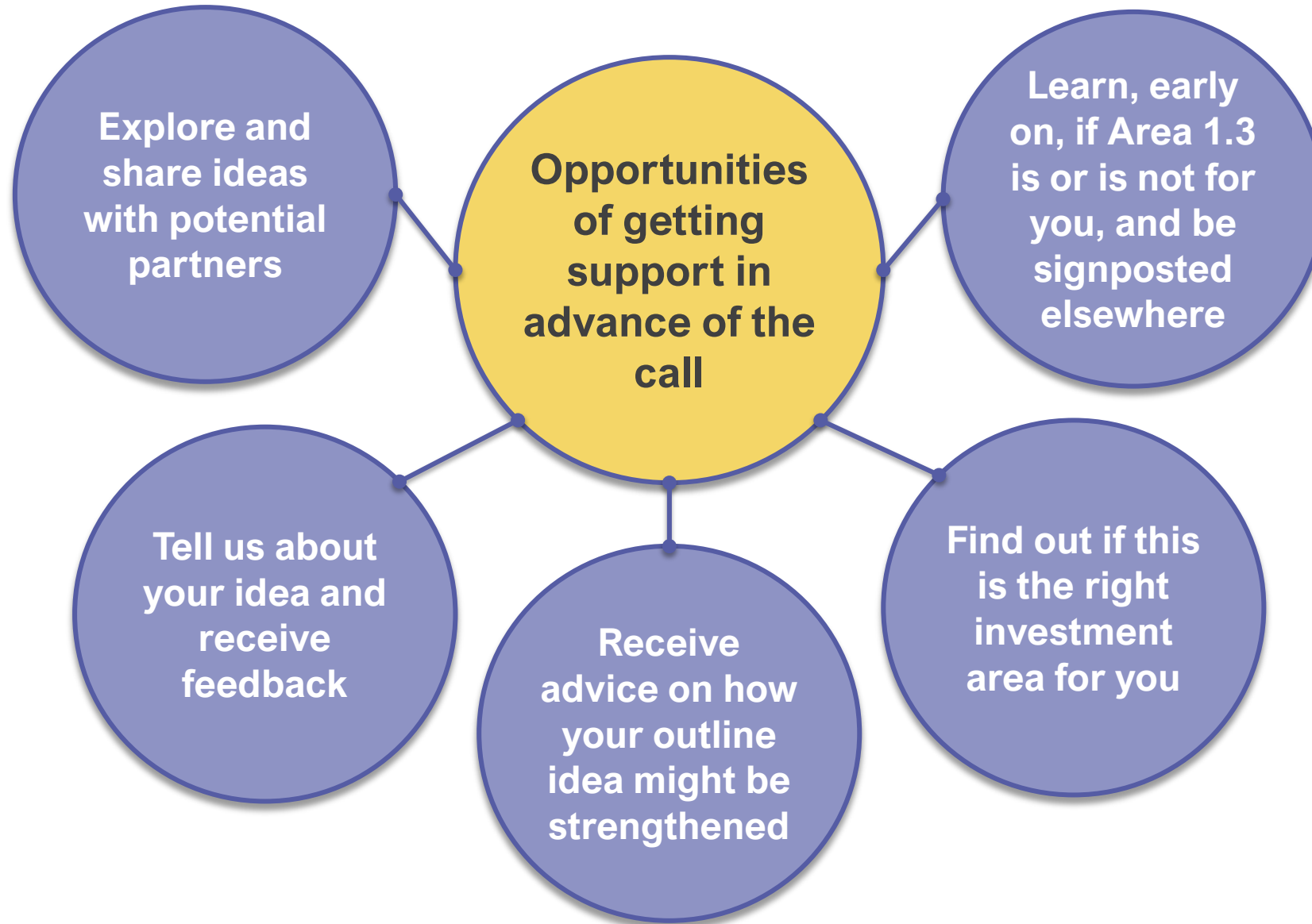
# **Application Form and Process**

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# Prepare and Plan in Advance





## Building Positive Relations

### Concept Note (CN)

From today, 28<sup>th</sup> September, any organisation interested in becoming a Lead Partner under Area 1.3 may complete and submit a Concept Note for comment, advice, and support.

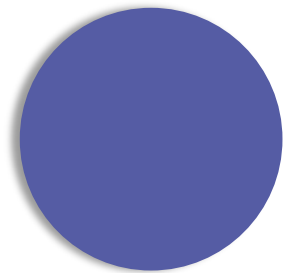
#### The Concept Note:

- covers some (but not all) of the questions that will be in the application-proper
- will help you put in place the foundations of your project so that you are better prepared when the call opens
- is not a formal application
- is not scored





# **HOW TO BUILD A STRONG PROPOSAL**





## Building Positive Relations

## Concept Note

- In completing the Concept Note, you are putting the foundations of your project in place.
- The uncompleted form is short - 3 pages, with one page of guidance.
- You provide high level project details and answer six questions, each 300-500 words.
- Advice is available pre- and post-completion.
- Please complete and return it no later than **23<sup>rd</sup> November 2022** to [Eimear.bush@seubp.eu](mailto:Eimear.bush@seubp.eu)



# Building Positive Relations

## Concept Note: Question 1

### About Your Project

- How does it align with PEACEPLUS and, specifically, the objectives of Area 1.3?
- Are you working with communities of mutual interest and if so, what activities are you focusing on?
- Does the programme offer meaningful and purposeful contact and learning?
- How will it build better relationships within the population?
- Is there a focus on marginalised communities?







# Building Positive Relations

## Concept Note: Question 2

### Outputs and results

- How many organisations will be engaged in your project?
- How many people will be engaged in your project, over what period?
- How will you reach the participants and keep them involved?
- How will you monitor participation and evaluate impact?

## Building Positive Relations

# Concept Note: Question 3

### Cross-Community and Cross-Border

- Where are your partners located and what geographical area does the project cover?
- How will you ensure meaningful participation from all communities?
- Tell us how cross-community and cross-border work will affect meaningful and ongoing change.
- Are you making specific efforts to include minority communities?



## Building Positive Relations

# Concept Note: Question 4

### Duplication & Displacement

- Must be considered for each project.
- Is your project likely to impact upon and/or complement similar existing or planned provision?
- How will these issues be avoided or mitigated?





## Building Positive Relations

# Concept Note: Question 5

### Partnership and Implementing Arrangements

- Project team: how many, and who is doing what?
- Their qualifications and experience to deliver on the project?
- Practical arrangements to support smooth project implementation?
- Management arrangements (project organisation chart)
- Is it a tested partnership?
- Are all appropriate policies and procedures, incl. safeguarding, up to date and suitable?
- Are you financially secure with sufficient cash flow in place to be reimbursed expenditure in arrears?

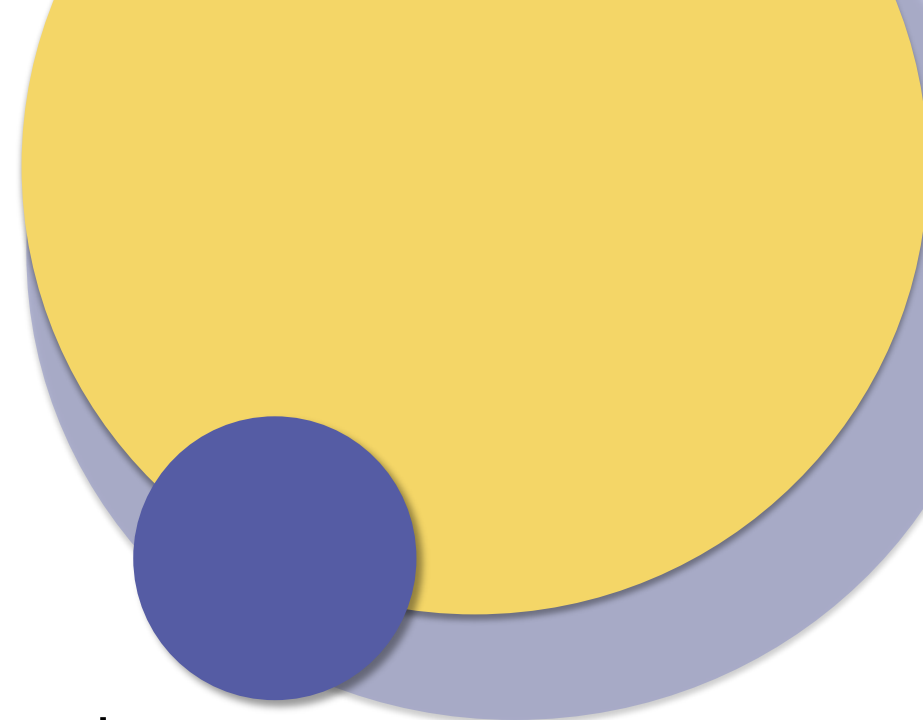


## Building Positive Relations

# Concept Note: Question 6

### Value for Money

- CN asks you to provide a high-level budget.
- We will assess the extent to which it is coherent and proportionate?
- By time of application, the budget must be commensurate with the work plan.





## Building Positive Relations

### Lead Partner Role

- Coordination
- Financial management
- Reporting
- Communication
- Training
- Policies & Procedures

In short, accepts overall responsibility for ensuring implementation of entire project





## Other things to bear in mind

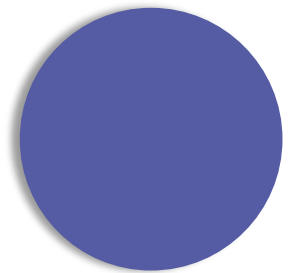
- Take this time to build your partnership: be clear on who is doing what; build a framework for communications;
- Speak to other potential applicants; complement; share good practice.
- Don't bite off more than you can chew: can you really deliver on this scale?
- Think about finance: can you manage the cash flows?
- Have clarity of purpose; your project, but it must have a laser-sharp focus on peace-building, positive relations
- Think about how you are going to monitor your targets.





# **TIMESCALES**

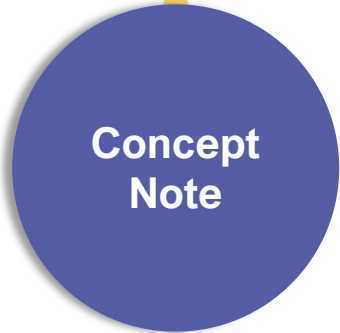
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# What next?



Now available for Area 1.3 of the PEACEPLUS Programme.



Downloadable from website – complete and return as soon as you can (23 Nov)



Aim to provide feedback within 15 working days



Further support will depend upon both the fit and quality of what is outlined in the concept note

● **Any Questions:** Contact Eimear [Eimear.bush@seupb.eu](mailto:Eimear.bush@seupb.eu)





# In Due Course...

In due course, the following documents will be made available and should be consulted before completing the formal application form:

- **PEACEPLUS Cooperation Programme**
- **The Programme Rules**
- **Guide for Applicants**
- **Call for Applications to Area 1.3**

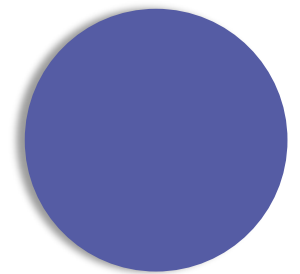
**The Programme Overview is available**





## Questions and answers

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# Feedback

Please do not hesitate to contact us with any questions in the future.

